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Expressions of Interest
DEFENCE INNOVATION DELEGATION 2027

SILICON VALLEY | LOS ANGELES | HONOLULU
14 - 20 March 2027

The United States and Australia are entering a new era of defence and technology cooperation.

Advances in artificial intelligence, autonomous systems, cybersecurity, quantum technologies, advanced manufacturing, space, and maritime capabilities are reshaping how nations think about security, deterrence, and strategic advantage.

DELEGATION CO-LEADS

The Hon Ellen Lord served as the inaugural US Under Secretary of Defense for Acquisition and Sustainment from 2017 to 2021. Prior to this, she was President and Chief Executive Officer of Textron Systems, a global defence and aerospace subsidiary of Textron, Inc., a Fortune 500 company.

She is a board member for AAR Corp., Parsons Corp., SES S.A., Trident Systems, Exiger, NIOA Group, the U.S. Naval Institute, and AmCham Australia.

Additionally, she serves on a number of advisory boards including PsiQuantum, MIT Lincoln Lab and Johns Hopkins University Applied Physics Laboratory.

Rear Admiral Lorin Selby, US Navy (Ret), is a General Partner at Mare Liberum. He is a submarine warfare officer, an acquisition professional, a nuclear engineer, and a technically informed executive and innovator.

Admiral Selby's expertise has been consistently sought after to solve many of the most complex and challenging problems of the day, particularly when non-linear, innovative, critical thinking is called for.

Admiral Selby served in several high-profile positions throughout his Navy career, notably, as the Navy's 26th Chief of Naval Research until his retirement in the summer of 2023. In that role, he led a distributed team of 3800 personnel and developed leading edge technologies for the Navy and Marine Corps, overseeing a US $4 billion budget.

AmCham Australia is **seeking expressions of interest** for the 2027 Defence Innovation Delegation to San Francisco, Los Angeles, and Honolulu from 14-20 March 2027.

Capacity is extremely limited. To express your interest, please reach out to:

- Tim Christodoulou (timchristodoulou@amcham.com.au), and
- Toby Elliott (tobyelliott@amcham.com.au)

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SILICON VALLEY

AI and Innovation Capital of the World

Silicon Valley remains the world's most influential innovation ecosystem and is increasingly at the centre of national security innovation. The region is home to companies developing technologies with profound implications for defence, including artificial intelligence, autonomy, cybersecurity, robotics, advanced computing, and quantum technologies.

A key feature of this trip will be engagement with **Stanford University**, one if the world's leading centres for research, entrepreneurship, policy development, and national security innovation. Stanford's influence extends from Silicon Valley boardrooms to Washington policy circles and provides a powerful lens through which to understand the future of technology and defence.

LOS ANGELES

Maritime and Space Domain Powerhouse

Los Angeles has emerged as one of the world's foremost centres for defence and aerospace innovation. From next generation spacecraft and autonomous systems to advanced manufacturing and dual-use technologies, Los Angeles sits at the intersection of national security and technological disruption.

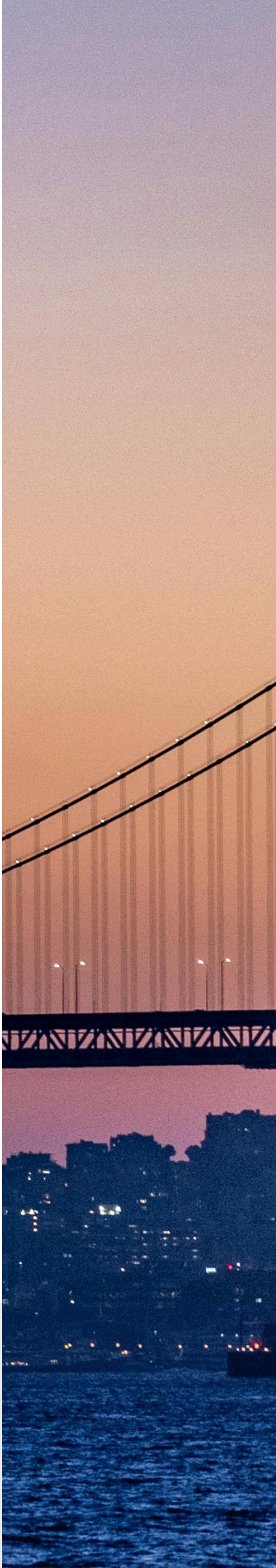
HONOLULU

The Strategic Centre of the Indo-Pacific

No city better illustrates the strategic importance of the Indo-Pacific than **Honolulu**. As the headquarters for key US military and strategic operations across the Pacific, Hawaii plays a critical role in regional security, maritime operations, deterrence, and force posture.

Themes of this delegation include:

- Space capabilities
- Advanced manufacturing
- Venture capital investment
- Emerging defence technology
- Research institutions and ecosystems
- AI and advanced technology
- Dual-use technology
- Hypersonic capabilities
- Quantum computing and cryptography
- Autonomous capabilities



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